

# COMMONWEALTH OF PUERTO RICO RESOURCE RECOVERY FACILITY DEVELOPMENT

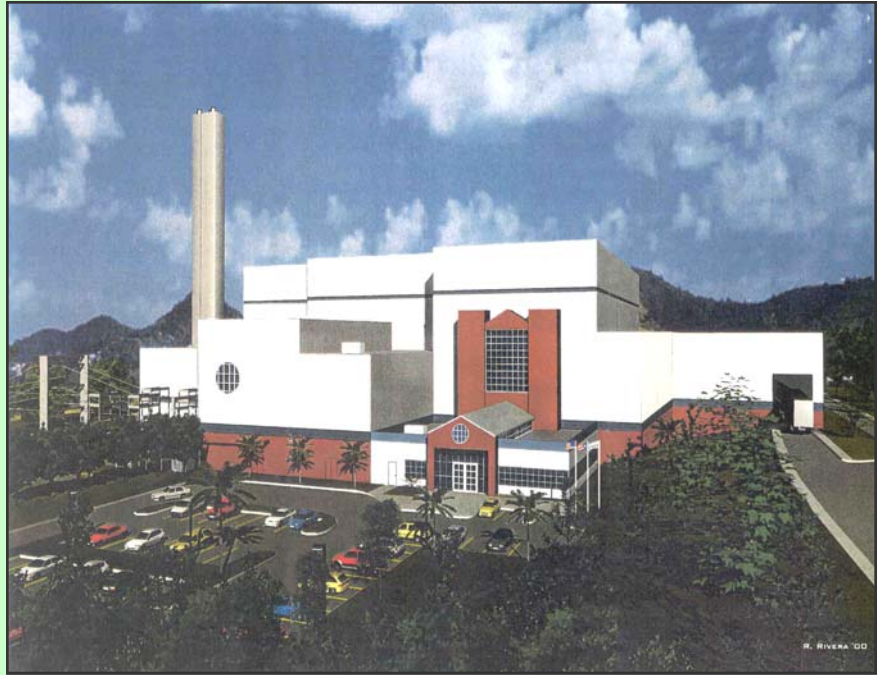
Commonwealth of Puerto Rico

## CLIENT:

Solid Waste Management Authority  
Commonwealth of Puerto Rico

## PROJECT FEATURES:

- Development of two waste-to-energy (WTE) facilities with costs in excess of \$500 million
- ARI is the management and technical consultant for planning, feasibility, and project implementation
- Design/Build/Operate (D/B/O) procurement - RFQ, RFP, proposal evaluation, and contract negotiations
- Overall management responsibility in directing a team of consultants



ARI served as leader of a team of technical, financial and legal advisors assisting the Solid Waste Management Authority (SWMA) plan for, establish the feasibility of, and implement two WTE facilities to serve the solid waste management needs of northwest Puerto Rico and the San Juan metropolitan area.

ARI was responsible for: conducting waste characterization studies; completing feasibility and siting studies; preparing RFQ and RFP documents to procure a full service vendor for D/B/O of the WTE facilities; and assisting in contract negotiations.

ARI was responsible for preparing the necessary EIS's and environmental permits, and conducting power sale negotiations with the Puerto Rico Electric Power Authority for the sale of electricity from the resource recovery facilities. These were the first waste-to-energy facilities being developed to address island-wide needs and with the direction and support of the Commonwealth of Puerto Rico.

Work commenced on this engagement in 1998.

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# ARI

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